# U.S. Administration on Aging National Adult Protective Services Resource Center Program Announcement and Grant Application Instructions

Funding Opportunity Number: HHS-2011-AoA-ER-1115

U.S. Administration on Aging FY 2011

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**Department of Health and Human Services (HHS)** 

Administration on Aging (AoA)

**AoA Center for Program Operations** 

Funding Opportunity Title: National Adult Protective Services Resource Center

**Announcement Type: Initial** 

**Funding Opportunity Number: HHS-2011-AoA-ER-1115** 

Catalog of Federal Domestic Assistance (CFDA) Number: 93.048

Submission Deadline: August 19, 2011, 11:59 p.m., Eastern Daylight Savings Time

#### **Additional Overview Content/Executive Summary:**

In recent examinations of APS programs across the country, APS administrators reported that enhancing APS investigation and response, training for APS staff, and developing best practices for interventions and program operations were significant, unmet needs. In an effort to help address this gap, the Administration on Aging is holding a competition to establish a *National Adult Protective Services Resource Center*. The purpose of this APS Resource Center is to provide current and relevant information and support to enhance the quality, consistency, and effectiveness of APS programs across the country.

Domestic public or private non-profit entities including state and local governments, Indian tribal governments and organizations (American Indian/Alaskan Native/Native American), faith-based organizations, community-based organizations, hospitals, and institutions of higher education, are eligible to apply under this program announcement. To be considered for funding under this program announcement, applicants must demonstrate the following: (a) history of work with adult protective services; (b) history of work in elder abuse, neglect, and exploitation issues; (c) experience operating a large resource center serving state-wide, regional, or national audiences and stakeholders; and (d) experience operating a national resource center that provides technical assistance and information. The use of subcontractors, subgrantees, or consultants to execute the proposal's programmatic activities may not constitute more than 25% of the total level of effort required to carry out all programmatic activities at any time, as measured by the budget.

#### I. FUNDING OPPORTUNITY DESCRIPTION

Adult Protective Services (APS) include interventions, programs, processes, and services implemented to insure the safety and well-being of elders and adults with disabilities who have been or are at risk of being mistreated or neglected, who are unable care for themselves or protect themselves from harm, and who have no one to assist them. Interventions provided by APS include, but are not limited to, receiving reports of adult abuse, exploitation or neglect, investigating these reports, and case planning, monitoring and evaluation. In addition to casework services, APS may provide or arrange for the provision of medical, social, economic, legal, housing, law enforcement or other protective, or emergency or supportive services. In most states, APS caseworkers are the first responders to reports of abuse, neglect, and exploitation of vulnerable adults.

In recent examinations of APS programs across the country, APS administrators reported that enhancing APS investigation and response, training for APS staff, and developing best practices for interventions and program operations were significant, unmet needs. Unfortunately, these issues have consistently been reported as gaps for APS programs. Their presence affects the quality of APS service provision and indicates areas that could be targeted for development and fortification.

To help address this gap, the Administration on Aging is holding a competition to establish a *National Adult Protective Services Resource Center* (from here forward referred to as "APS Resource Center"). The purpose of this APS Resource Center is to provide APS systems, agencies, and professionals with current and relevant information and support to enhance the quality, consistency, and effectiveness of APS programs across the country.

The primary functions of the APS Resource Center are to:

- 1. Identify evidence-based best practices for APS programs and interventions and determine replicability;
- 2. Identify and promote the evaluation of novel, but unevaluated, practices developed by APS professionals that have the potential to advance and strengthen the efficiency, effectiveness, and relevance of APS work;

<sup>1</sup> Life Long Justice/Appleseed (2011). Strengthening Adult Protective Services (APS) and Informing Implementation of the Elder Justice Act: Nationwide Survey of APS Programs; Survey. Retrieved from <a href="http://www.appleseednetwork.org/LinkClick.aspx?fileticket=cuvxlBcxzwQ%3D&tabid=157">http://www.appleseednetwork.org/LinkClick.aspx?fileticket=cuvxlBcxzwQ%3D&tabid=157</a>.

See: Otto, J. & Bell, J.C. (2003). Problems Facing State Adult Protective Services Programs and the Resources Needed to Resolve Them. National Center on Elder Abuse. Retrieved from: <a href="http://ncea.aoa.gov/ncearoot/main\_site/pdf/publication/NAAPSA7.pdf">http://ncea.aoa.gov/ncearoot/main\_site/pdf/publication/NAAPSA7.pdf</a>; Otto, J., Castano, S., & Marlatt, K. (2002). Report on State Adult Protective Services Training Programs. National Center on Elder Abuse. Retrieved from: <a href="http://ncea.aoa.gov/ncearoot/main\_site/pdf/publication/TrainingLibraryforAPS040603.pdf">http://ncea.aoa.gov/ncearoot/main\_site/pdf/publication/TrainingLibraryforAPS040603.pdf</a>; GAO report "Elder Justice: Stronger Federal Leadership Could Enhance National Response to Elder Abuse"; and the "Elder Justice Act".

- 3. Compile and synthesize research that informs APS programming and interventions and that promotes the translation of research evidence into programmatic practices and interventions;
- 4. Provide specific and targeted technical assistance to state and local APS programs to facilitate the implementation of identified best practices and research findings with the aim of improving their organizational, procedural, and systemic capacity and service delivery capabilities.

Applications must clearly describe and detail how they intend to fulfill the core functions of the APS Resource Center, including:

- 1. How, by whom, and in what timeframe will evidence-based best practices be identified? Replicability be determined?
- 2. How, by whom, and in what timeframe will relevant research be identified? Research findings be translated into meaningful information?
- 3. What technical assistance will be offered? How, by whom, and in what timeframe will technical assistance be delivered? How, by whom, and by what criteria will the recipients of technical assistance be chosen and the logistics of technical assistance be coordinated and managed?
- 4. What groups have a stake in improving and enhancing APS programming and services? How will/were they be identified, and how will they be involved in a meaningful way in the work of the APS Resource Center?
- 5. How will the project measure its *impact* that is, the extent to which the quality and effectiveness of APS programs have been improved? How will the project assess the *relevance* of its work that is, the extent to which the activities undertaken were considered useful or important?

In the description of the proposed intervention and in the work plan, tasks and activities must be discreet and achievable in one (1) year increments. Multi-year activities may be proposed, as well as activities that build upon each other, but each phase of a project must be discreet and attainable within a single budget year.

Although applicants are expected to provide extensive detail and descriptions about their proposed projects, AoA also expects that the APS Resource Center will capture and be responsive to the changing needs and priorities of APS programs at the federal, state, and local level. Inherent in such flexibility is the ability to capitalize on and leverage new research findings, initiatives, and opportunities. Applications should discuss, and demonstrate to the fullest extent possible, how they will establish and maintain currency, and their capacity and plans to remain flexible in a changing environment.

Funds awarded under this program announcement may not be used to host, or support in any way, a national conference. However, funds may be used to provide a colloquium or small training to build skills and capacity for APS workers and/or administrators. For example, a 3-day convening of a small group of regional or state APS workers, or a 3-day intensive before, during, or immediately following a national conference, would be allowable. If an applicant proposes such a colloquium or training, the application must include a description of the planned training and a justification for undertaking the activity.

The primary applicant must carry out at least 75% of the activities of the APS Resource Center. If subcontractors and consultants are to be used, applicants must clearly explain the level of effort of the sub, detail how the subs are meaningfully integrated into the work of the Center throughout the course of the activity, and must provide letters of commitment from the proposed sub. These letters of commitment must specifically identify the work the sub is agreeing to do. Level of effort is measured in terms of the budget. Therefore, no more than 25% of the project's total budget may be allocated to subrecipients, including in-kind contributions or paid work.

Section IV.2 below provides additional, detailed guidance on developing the application's narrative description, work plan, and budget. Applicants should pay special attention to the guidance to clearly and systematically describe all proposed activities, to include language that explicitly demonstrates how the proposed activities will address the primary functions of the APS Resource Center, to describe essential resources (including personnel) and processes that these activities will involve or upon which the activities will depend, to identify expected outputs and outcomes, and to define the approaches, methods, and designs for program evaluation.

#### **Statutory Authority**

The statutory authority for grants under this program announcement is contained in Title IV (42 U.S.C. 3032) of the Older Americans Act, as amended by the Older Americans Act Amendments of 2006, P.L. 109-365. (Catalog of Federal Domestic Assistance 93.048, Title IV Discretionary Projects).

#### II. AWARD INFORMATION

Award Type: Cooperative agreement Estimated Federal Funds Available: \$200,000 per year

Estimated Number of Awards: 1

Project Start Date: 9/30/2011 Estimated Length of Project: Three (3) Years

Under this competition, the Administration on Aging will award one (1) cooperative agreement for approximately \$200,000 per year, for up to three (3) years, to establish and operate the National Adult Protective Services Resource Center. Release of continuation funding for the APS Technical Assistance and Resource Center beyond the initial year will be completed on a non-competitive basis, subject to the availability of funds, contingent on satisfactory progress of the grantee, and a determination by AoA that continued funding will be in the best interest of the government.

The use of subcontractors, subgrantees, or consultants to execute the proposal's programmatic activities may not constitute more than 25% of the total level of effort required to carry out all programmatic activities at any time. If subrecipients will be used to accomplish programmatic activities, applications must clearly identify the projects where subrecipients will be engaged, detail how the subs are meaningfully integrated into the work of the Resource Center throughout

the course of the activity, and clearly identify the total percentage of effort subrecipients are estimated to provide. Please note that the maximum 25% level of effort does not apply per project or task, but is a 25% maximum for all programmatic activities in *toto*. Level of effort is measured in terms of the budget. Therefore, no more than 25% of the project's total budget may be allocated to subrecipients, including in-kind contributions or paid work. Letters of commitment are required for any proposed subs, and must specifically identify the work the sub is agreeing to do.

This is a new cooperative agreement. AoA will be substantially involved in the APS Resource Center by reviewing products for compliance with federal grant rules and participating in planning and training activities, which will be determined by the needs and priorities of the AoA and the grantee. The cooperative agreement will include the following terms:

As provided by the terms of the Federal Grant and Cooperative Agreement Act of 1977 (P.L. 95-224), this Cooperative Agreement provides for the substantial involvement and collaboration of AoA in activities that the recipient organization will carry out in accordance with the provisions of the approved grant award.

The grantee agrees to execute the responsibilities outlined below:

- 1. Fulfill all of the requirements of the grant initiative as outlined in this program announcement, including carrying out project activities as reviewed, approved, and awarded.
- 2. Collaborate with the Administration on Aging (AoA) in the execution of the work plan, and collaborate with AoA in understanding the programmatic and budgetary issues of the project. Based on these negotiations and emerging issues in the field, if necessary, the grantee will revise the project work plan and/or budget detailing expectations for major activities and products during the grant period.
- 3. Evaluate the impact of the National Adult Protective Services Resource Center (APS Resource Center) activities, and provide recommendations on ways to enhance the program.
- 4. Meet with the AoA project officer at least once each month, or at such other times as are agreed upon, to improve the effectiveness of the activities carried out under this Agreement.
- 5. Collaborate with other entities to respond to requests for technical assistance concerning APS via email, telephone, or on-site when appropriate.
- 6. Work with other interested stakeholders to foster an environment of multidisciplinary collaboration amongst those parties working to prevent or address elder abuse, neglect, and exploitation.

- 7. Produce products and/or materials under this award that are accurate, objective, unbiased, and of high professional quality, and that do not violate federal, departmental, or agency grant rules. Before publicly disseminating materials developed under this grant, grantee will provide the AoA project officer a copy of the final product in order for the AoA project officer to have at least 15 business days to ensure the product meets the requirements set forth in the program announcement.
- 8. Submit to the AoA project officer a final, clean copy of all data developed or supported with these grant funds, in the format in which it was developed or produced, as provided for in the HHS Grants Policy Statement and referenced in the Notice of Award. The HHS Grants Policy Statement defines "data" as: "recorded information, regardless of the form or media on which it may be recorded, and includes writings, films, sound recordings, pictorial reproductions, drawings, designs or other graphic representations, procedural manuals, forms, diagrams, work flow charts, equipment descriptions, data files, data processing or computer programs (software), statistical records, and other research data" (p. II-69, Footnote 18).
- 9. Include the following disclaimer on all products produced using grant funding for the APS Resource Center:

"This (report/document/etc.) was completed for the National Adult Protective Services Resource Center and is supported in part by a grant (No. XXX) from the Administration on Aging, U.S. Department of Health and Human Services (DHHS). Grantees carrying out projects under government sponsorship are encouraged to express freely their findings and conclusions. Therefore, points of view or opinions do not necessarily represent official Administration on Aging or DHHS policy."

The AoA project officer agrees to execute the responsibilities outlined below:

- 1. Perform the day-to-day Federal responsibilities of managing a grant initiative and will work with the grantee to ensure that the minimum requirements for the grant are met.
- 2. Work cooperatively with the grantee to clarify the programmatic and budgetary issues to be addressed by the grantee project, and, as necessary, negotiate with grantee to achieve a mutually agreed upon solution to any needs identified by the grantee or AoA.
- 3. Assist the grantee project leadership in understanding the policy concerns and/or priorities of AoA, the Department of Health and Human Services, and the federal government by conducting periodic briefings and by carrying out ongoing consultations. AoA will also share information with the grantee about other federally sponsored projects and activities relevant to the interests of the APS Resource Center and its activities.
- 4. Provide technical advice to the grantee on the provision of technical support and associated tasks related to the fulfillment of the goals and objectives of this grant.

- 5. Provide technical advice on grantee work products to ensure they are accurate, objective, unbiased, and of high professional quality, and that they do not violate federal, departmental, or agency grant rules. Before publicly disseminating materials developed under this grant, grantee will provide the AoA project officer a copy of the final product, and within 15 business days, the AoA project officer will provide guidance and feedback on whether the product meets the requirements set forth in the program announcement.
- 6. Provide consultation to the grantee in identifying emerging issues and modifying workplan priorities as necessary as they relate to the goals and objectives of the APS Resource Center.
- 7. Attend and participate in major project events as appropriate.
- 8. Meet with the grantee project director at least once each month, or at such other times as are agreed upon, to improve the effectiveness of the activities carried out under this Agreement.

Requests to modify or amend this Cooperative Agreement may be made by either party at any time. Any modifications and/or amendments shall be effective upon the mutual agreement of both parties.

#### III. ELIGIBILITY INFORMATION

#### 1. Eligible Applicants

Domestic public or private non-profit entities including state and local governments, Indian tribal governments and organizations (American Indian/Alaskan Native/Native American), faith-based organizations, community-based organizations, hospitals, and institutions of higher education, are eligible to apply under this program announcement.

To be considered for funding under this program announcement, applicants must demonstrate the following:

- a) A history of work with adult protective services;
- b) A history of work in elder abuse, neglect, and exploitation issues;
- c) Experience operating a large resource center serving state-wide, regional, or national audiences and stakeholders;
- d) Experience operating a national resource center that provides technical assistance and information.

These four elements are considered "responsiveness criteria" (See Section 3 below). It is not necessary that an applicant demonstrate existing, full capacity to carry out the activities of this grant program. Applicants are permitted to propose a period of "staffing up," in which case their application must clearly detail how and in what timeframe this will be accomplished. *However*, please note that preference will be given to organizations that demonstrate existing capacity in

*the above four (4) areas.* This preference will be objectively measured through the scoring criteria in the review process (See Section V below).

The use of subcontractors, subgrantees, or consultants to execute the proposal's programmatic activities may not constitute more than 25% of the total level of effort required to carry out all programmatic activities at any time. If subrecipients will be used to accomplish programmatic activities, applications must clearly identify the projects where subrecipients will be engaged, detail how the subs are meaningfully integrated into the work of the Center throughout the course of the activity, and clearly identify the total percentage of effort subrecipients are estimated to provide. Please note that the maximum 25% level of effort does not apply per project or task, but is a 25% maximum for all programmatic activities in *toto*. Level of effort is measured in terms of the budget. Therefore, no more than 25% of the project's total budget may be allocated to subrecipients, including in-kind contributions or paid work. Letters of commitment are required for any proposed subs, and must specifically identify the work the sub is agreeing to do.

#### 2. Cost Sharing or Matching

Under this Older Americans Act (OAA) program, AoA will fund no more than 75% of the project's total cost, which means the applicant must cover at least 25% of the project's total cost with non-Federal resources. In other words, for every three (3) dollars received in Federal funding, the applicant must contribute at least one (1) dollar in non-Federal resources toward the project's total cost. This "three-to-one" ratio is reflected in the formula included under Item 18 in Attachment A. You can use this formula to calculate your minimum required match. A common error applicants make is to match 25% of the Federal share, rather than 25% of the project's total cost.

There are two types of match: 1) non-Federal cash and 2) non-Federal in-kind. In general, costs borne by the applicant and cash contributions of any and all third parties involved in the project, including sub-grantees, contractors and consultants, are considered matching funds. Volunteered time and use of facilities to hold meetings or conduct project activities may be considered in-kind (third party) donations. Examples of non-Federal cash match includes budgetary funds provided from the applicant agency's budget for costs associated with the project. AoA encourages you to not exceed the minimum match requirement. Applications with a match greater than the minimum required will not receive additional consideration under the review. Match is not one of the responsiveness criteria as noted in Section III, 3 Application Screening Criteria.

AoA takes very seriously the current downturn in the nation's economy; therefore AoA may waive the matching requirement where severe hardship is documented by the applicant. If you feel unable to meet the minimum matching requirement, please provide a written justification, which explains why you cannot meet the match through cash or in-kind contributions. The written justification must be signed by your authorized representative and submitted with your application through http://www.grants.gov. AoA will review your request and contact you should additional information or justification be necessary. Applicants are encouraged to make this hardship determination during the application phase; waiver requests made after awards have been issued will be reviewed on a case-by-case basis.

#### 3. Responsiveness and Screening Criteria

#### **Application Responsiveness Criteria**

Applications will be reviewed to determine whether they meet the following responsiveness criteria. Those that do not will be administratively eliminated from the competition and will not be reviewed.

The applicant appears to have demonstrated:

- a) A history of work with adult protective services;
- b) A history of work in elder abuse, neglect, and exploitation issues;
- c) Experience operating a large resource center serving state-wide, regional, or national audiences and stakeholders;
- d) Experience operating a national resource center that provides technical assistance and information.
- e) Reliance on sub-grantees, sub-contractors, or consultants to carry out the activities of this program announcement does not constitute more than 25% of the total level of effort, as measured by the budget, required to accomplish the programmatic activities.

#### **Application Screening Criteria**

All applications will be screened to assure a level playing field for all applicants. Applications that fail to meet the four screening criteria described below will **not** be reviewed and will receive **no** further consideration.

In order for an application to be reviewed, it must meet the following screening requirements:

- 1. Applications must be submitted electronically via <a href="http://www.grants.gov">http://www.grants.gov</a> by 11:59 p.m., Eastern Time, August 19, 2011.
- 2. The Project Narrative section of the Application must be **double-spaced**, on 8 ½" x 11" plain white paper with 1" margins on both sides, and a **font size of not less than 11**.
- 3. **The Project Narrative must not exceed 20 pages**. NOTE: The Project Work Plan, Letters of Commitment, and Vitae of Key Project Personnel **are not counted** as part of the Project Narrative for purposes of the 20-page limit.
- 4. The **Project Workplan** and **Budget** provide information for the entire three (3) year grant period.
- 5. The application has met the **Responsive Criteria** outlined above.

#### IV. APPLICATION AND SUBMISSION INFORMATION

#### 1. Address to Request Application Package

Application materials can be obtained from <a href="http://www.grants.gov">http://www.grants.gov</a> or <a href="http://www.aoa.gov/AoARoot/Grants/Funding/index.aspx">http://www.grants.gov</a> or <a href="http://www.aoa.gov/AoARoot/Grants/Funding/index.aspx">http://www.grants.gov</a> or <a href="http://www.grants.gov">http://www.grants.gov</a>

Please note, AoA is requiring applications for all announcements to be submitted electronically through <a href="http://www.grants.gov">http://www.grants.gov</a>) registration process can take several days. If your organization is not currently registered with <a href="http://www.grants.gov">http://www.grants.gov</a>, please begin this process immediately. For assistance with <a href="http://www.grants.gov">http://www.grants.gov</a>, please contact them at <a href="mailto:support@grants.gov">support@grants.gov</a> or 1-800-518-4726 between 7 a.m. and 9 p.m. Eastern Time. At <a href="http://www.grants.gov">http://www.grants.gov</a>, you will be able to download a copy of the application packet, complete it off-line, and then upload and submit the application via the Grants.gov website (<a href="http://www.grants.gov">http://www.grants.gov</a>).

Applications submitted via <a href="http://www.grants.gov">http://www.grants.gov</a>:

- You may access the electronic application for this program on <a href="http://www.grants.gov">http://www.grants.gov</a>. You must search the downloadable application page by the Funding Opportunity Number (HHS-2011-AoA-ER-1115) or CFDA number 93.048.
- At the <a href="http://www.grants.gov">http://www.grants.gov</a> website, you will find information about submitting an application electronically through the site, including the hours of operation. AoA strongly recommends that you do not wait until the application due date to begin the application process through <a href="http://www.grants.gov">http://www.grants.gov</a> because of the time involved to complete the registration process.
- All applicants must have a Dun and Bradstreet (D&B) Data Universal Numbering System (DUNS) number and register in the Central Contractor Registry (CCR). You should allow a minimum of **five days** to complete the CCR registration.
- Effective October 1, 2010, HHS requires all entities that plan to apply for and ultimately receive Federal grant funds from any HHS Operating/Staff Division (OPDIV/STAFFDIV) or receive subawards directly from the recipients of those grant funds to:
  - 1. Be registered in the CCR prior to submitting an application or plan;
  - 2. Maintain an active CCR registration with current information at all times during which it has an active award or an application or plan under consideration by an OPDIV; and
  - 3. Provide its DUNS umber in each application or plan it submits to the OPDIV.

An award cannot be made until the applicant has complied with these requirements. At the time an award is ready to be made, if the intended recipient has not complied with these requirements, the OPDIV/STAFFDIV:

- May be determined that the applicant is not qualified to receive an award; and
- May use that determination as a basis for making an award to another applicant.

Additionally, all first-tier subaward recipients must have a DUNS number at the time the subaward is made.

• Since October 1, 2003, The Office of Management and Budget has required applicants to provide a Dun and Bradstreet (D&B) Data Universal Numbering System

(DUNS) number when applying for Federal grants or cooperative agreements. It is entered on the SF 424. It is a unique, **nine-digit identification number**, which provides unique identifiers of single business entities. The DUNS number is *free and easy* to obtain.

- Organizations can receive a DUNS number at no cost by calling the dedicated toll-free DUNS Number request line at 1-866-705-5711 or by using this link to access a guide: <a href="https://www.whitehouse.gov/omb/grants/duns\_num\_guide.pdf">https://www.whitehouse.gov/omb/grants/duns\_num\_guide.pdf</a>
- You must submit all documents electronically, including all information included on the SF424 and all necessary assurances and certifications.
- Prior to application submission, Microsoft Vista and Office 2007 users should review the <a href="http://www.grants.gov">http://www.grants.gov</a> compatibility information and submission instructions provided at <a href="http://www.grants.gov">http://www.grants.gov</a> (click on "Vista and Microsoft Office 2007 Compatibility Information").
- Your application must comply with any page limitation requirements described in this Program Announcement.
- After you electronically submit your application, you will receive an automatic acknowledgement from <a href="http://www.grants.gov">http://www.grants.gov</a> tracking number. The Administration on Aging will retrieve your application form <a href="http://www.grants.gov">http://www.grants.gov</a>.
- After the Administration on Aging retrieves your application form from <a href="http://www.grants.gov">http://www.grants.gov</a>, a return receipt will be emailed to the applicant contact. This will be in addition to the validation number provided by <a href="http://www.grants.gov">http://www.grants.gov</a>.
- Each year organizations registered to apply for Federal grants through <a href="http://www.grants.gov">http://www.grants.gov</a> will need to renew their registration with the Central Contractor Registry (CCR). You can register with the CCR online and it will take about 30 minutes (<a href="http://www.ccr.gov">http://www.ccr.gov</a>).

Contact person regarding this Program Announcement:

U.S. Department of Health and Human Services Administration on Aging Project Officer: Nichlas Fox Center for Program Operations Washington, D.C. 20201

Phone: 202-357-3522

E-mail: <u>nichlas.fox@aoa.hhs.gov</u>

#### 2. Content and Form of Application Submission

#### **Project Narrative**

The Project Narrative must be double-spaced, on 8 ½" x 11" paper with 1" margins on both sides, and a font size of not less than 11. You can use smaller font sizes to fill in the Standard Forms and Sample Formats. The suggested length for the Project Narrative is ten to twenty pages; twenty pages is the maximum length allowed. AoA will not accept applications with a Project Narrative that exceeds 20 pages. The Project Work Plan, Letters of Commitment, and Vitae of Key Personnel are not counted as part of the Project Narrative for purposes of the 20-page limit, but all of the other sections noted below are included in the limit.

The components of the Project Narrative counted as part of the 20 page limit include: Summary/Abstract
Problem Statement
Goal(s) and Objective(s)
Proposed Intervention
Special Target Populations and Organizations
Outcomes
Project Management
Evaluation
Dissemination
Organizational Capability

The Project Narrative is the most important part of the application, since it will be used as the primary basis to determine whether or not your project meets the minimum requirements for grants under the Older Americans Act. The Project Narrative should provide a clear and concise description of your project. AoA recommends that your project narrative include the following components:

**Summary/Abstract**. This section should include a brief - no more than 265 words maximum - description of the proposed project, including: goal(s), objectives, outcomes, and products to be developed. Detailed instructions for completing the summary/abstract are included in Attachment F of this document.

**Problem Statement**. This section should describe, in both quantitative and qualitative terms, the nature and scope of the specific and particular problem or issue, and the proposed intervention it is designed to address. It should detail how the project will potentially affect the targeted population, specific subgroups within those populations, and other interested stakeholders as identified. It is recommended that applicants focus their problem statement on the specific aspects of the history, extant literature, current status, and policy considerations bearing on the development of elder abuse prevention and intervention programs, including APS programs, and the roles of the national, state, and local agencies responsible for their operation, rather than providing a broad or sweeping historical overview that is not directly related to the proposed interventions and activities.

Goals and Objectives. This section should consist of a description of the project's goal(s) and major objectives. Unless the project involves multiple, complex interventions, we recommend you have only one overall goal.

**Proposed Intervention**. This section should provide a clear and concise description of the intervention you are proposing to use to address the need identified in the program announcement and the problem described in the "Problem Statement" above. Applicants are expected to explain the rationale for using a particular intervention and to present a clear connection between identified system gaps and needs and the proposed activities. Proposals should detail the nature of the activities to be undertaken, how they address system gaps and identified issues, and how they will assist in achieving the overall project goals and objectives. Clarification as to why these specific activities were selected is appropriate (i.e. has this approach been successful in other settings? Does the research suggest this direction?). Also note any major barriers you anticipate encountering and how your project will be able to overcome those barriers. At minimum, applicants should:

- 1. Indicate a plan for addressing the problems or issues nationally. Provide detailed descriptions of specific products or outcomes proposed for development or modification.
- 2. Demonstrate how technology will be incorporated to advertise and advance programs and services, provide training and/or technical assistance, and disseminate information and products.
- 3. Describe the role and makeup of potential subrecipients who are intended to be involved in completing specific tasks, and identify the percentage of level of effort (not to exceed a total of 25%) subrecipients are anticipated to provide in completing programmatic activities.
- 4. Provide specifics about the intervention strategies, expected outcomes, and barriers for all anticipated years of the grant (3).

**Special Target Populations and Organizations.** This section should describe how you plan to involve community-based organizations in a meaningful way in the planning and implementation of the proposal project. This section should also describe how the proposed intervention will target disadvantaged populations, including limited-English speaking populations. Additionally, this section should outline who the applicant considers vested stakeholders in the successful operation of APS programs, how they were/will be identified, and how they will be meaningfully incorporated into the project.

**Outcomes**. This section of the project narrative must clearly identify the measurable outcome(s) that will result from the project. AoA will not fund any project that does not include measurable outcomes. In addition to discussion in the narrative, applicants must describe how they envision the project will benefit the field of adult protective services at large. List all measurable outcomes that are discussed in the attached work plan grid (Attachment E) under "Measurable Outcomes"

A "measurable outcome" is an observable end-result that describes how a particular intervention benefits consumers. It demonstrates the "impact" of the intervention. For example, a change in a client's financial, health, and/or functional status; mental well-being; knowledge; skill; attitude;

awareness; or behavior. It can also describe a change in the degree to which consumers exercise choice over the types of services they receive, or whether they are satisfied with the way a service is delivered. Additional examples include: a change in the responsiveness or cost-effectiveness of a service delivery system; a new model of support or care that can be replicated; new knowledge; a measurable increase in community awareness; or a measurable increase in persons receiving services. A measurable outcome is not a measurable "output", such as: the number of clients served; the number of training sessions held; or the number of service units provided.

You should keep the focus of this section on describing *what* outcome(s) will be produced by the project. You should use the Evaluation section noted below to describe *how* the outcome(s) will be measured and reported. Your application will be scored on the clarity and nature of your proposed outcomes, not on the number of outcomes cited. In many cases, it is very appropriate for a project to have only **ONE** outcome that it is trying to achieve through the intervention reflected in the project's design.

**Project Management**. This section should include a clear delineation of the roles and responsibilities of project staff and subrecipients and how they will contribute to achieving the project's objectives and outcomes. It should specify who would have day-to-day responsibility for key tasks such as: leadership of project; monitoring the project's on-going progress, preparation of reports; and communications with other partners and AoA. It should also describe the approach that will be used to monitor and track progress on the project's tasks and objectives. AoA expects that, throughout the grant period, the Project Director will have involvement in, and substantial knowledge about, all aspects of the project.

**Evaluation**. This section should describe the methods that you will use to evaluate whether or not the proposed intervention achieves its measurable outcome(s) and assess and evaluate the impact of activities for which you are applying. You should describe the quantitative and qualitative tools and techniques that you will employ to measure the outcome(s) and how you will identify and document the "lessons learned."

**Dissemination**. This section should describe the method that will be used to disseminate the project's results and findings in a timely manner and in easily understandable formats to the target audience, the general public, and other parties who might be interested in using the results of the project. All appropriate findings and products will be posted on a AoA sponsored website as determined by the AoA project officer. Therefore, applicants should propose other innovative approaches to informing parties who might be interested in using the results of the project to inform practice, service delivery, program development, and/or policy-making, especially to those parties who would be interested in replicating the project. As the APS Resource Center is expected to address the needs of APS programs across the country, AoA expects that nationwide dissemination of products and knowledge will occur.

**Organizational Capability Statement**. Each application must include an organizational capability statement and vitae for key project personnel. The organizational capability statement should describe how the applicant agency (or the particular division of a larger agency which will have responsibility for this project) is organized, the nature and scope of its work, and the

capabilities it possesses. This description should cover capabilities of the applicant agency not included in the program narrative, such as any current or previous relevant experience and/or the record of the project team in preparing cogent and useful reports, publications, and other products. If appropriate, include an organization chart showing the relationship of the project to the current organization. Neither vitas nor an organizational chart will count towards the narrative page limit.

Also include information about any contractual and/or supportive staff/organization(s) that will have a secondary role(s) in implementing the project and achieving project goals. This section is another place that would be appropriate to identify that subrecipients do not constitute more than 25% of the level of effort your organization will expend on programmatic activities.

#### Work Plan

The Project Work Plan should reflect, and be consistent with, the Project Narrative and Budget, and must cover all three (3) years of the project period. However, each year's activities should be fully attainable in one budget year. Multi-year activities may be proposed, as well as activities that build upon each other, but each phase of the project must be discreet and attainable within a single budget year. The Work Plan should include a statement of the project's overall goal, anticipated outcome(s), key objectives, and the major tasks, action steps, or products that will be pursued or developed to achieve the goal and outcome(s). For each major task of each year, action step, or product, the work plan should identify the timeframes involved (including start- and end-dates), and the lead person responsible for completing the task. Please use the Sample Work Plan format included in Attachment E. There are no page limits for completing the Work Plan.

#### Letters of Commitment from Subrecipient Organizations and Agencies

Letters of Commitment are *REQUIRED* for all organizations and entities that have been specifically named as a subrecipient to carry out any aspect of the project. The signed letters of commitment *must detail* the specific role and resources that will be provided, or activities that will be undertaken, in support of the applicant. The organization's expertise, experience, and access to the targeted population(s) should also be described in the letter of commitment. For applications submitted electronically via <a href="http://www.grants.gov">http://www.grants.gov</a>, signed letters of commitment should be scanned and included as attachments. Applicants unable to scan the signed letters of commitment may fax them to the AoA Office of Grants Management at 202-357-3467 by the application submission deadline. In your fax, be sure to include the funding opportunity number and your agency name.

Letters of commitment are not the same as letters of support. Letters of support are letters that are general in nature that speak to the writer's belief in the capability of an applicant to accomplish a goal/task. Letters of support also may indicate an intent or interest to work together in the future, but they lack specificity. Applicants should NOT provide letters of "support," and letters of support such as this will be removed from the application package and not considered during the review.

#### **Budget Narrative/Justification**

The Budget Narrative/Justification should be provided using the format included as Attachment C of this Program Announcement. Applicants are encouraged to pay particular attention to Attachment C, which provides an example of the level of detail sought. A combined multi-year Budget Narrative/Justification, as well as a detailed Budget Narrative/Justification for each year of potential grant funding is required. *Please Note:* Because the proposal must demonstrate a clear and strong relationship between the stated objectives, project activities, and the budget, the budget justification should describe the *cost estimated per proposed project, activity, or product.* This budget justification should define the amount of work that is planned and expected to be performed and what it will cost. This will also be used to help determine if subrecipients constitute more than 25% of the total level of effort to carry out programmatic activities.

#### 3. Submission Dates and Times

Applications must be submitted electronically by 11:59 p.m. Eastern Time, August 19, 2011.

Applications that fail to meet the application due date will not be reviewed and will receive no further consideration. You are strongly encouraged to submit your application a minimum of three (3) days prior to the application closing date. Do not wait until the last day in the event you encounter technical difficulties, either on your end or, with http://www.grants.gov. Grants.gov can take up to 48 hours to notify you of a successful submission.

Unsuccessful submissions will require authenticated verification from <a href="http://www.grants.gov">http://www.grants.gov</a> indicating system problems existed at the time of your submission. For example, you will be required to provide an <a href="http://www.grants.gov">http://www.grants.gov</a> submission error notification and/or tracking number in order to substantiate missing the cut off date.

Grants.gov (<a href="http://www.grants.gov">http://www.grants.gov</a>) will automatically send applicants a tracking number and date of receipt verification electronically once the application has been successfully received and validated in <a href="http://www.grants.gov">http://www.grants.gov</a>. After the Administration on Aging retrieves your application form from <a href="http://www.grants.gov">http://www.grants.gov</a>, a return receipt will be emailed to the applicant contact. This will be in addition to the validation number provided by <a href="http://www.grants.gov">http://www.grants.gov</a>.

#### 4. Intergovernmental Review

This funding opportunity announcement is not subject to the requirements of Executive Order 12372, "Intergovernmental Review of Federal Programs."

#### 5. Funding Restrictions

The following activities are not fundable:

- Construction and/or major rehabilitation of buildings
- Basic research (e.g. scientific or medical experiments)
- Continuation of existing projects without expansion or new and innovative approaches

#### V. APPLICATION REVIEW INFORMATION

#### 1. Criteria

Applications are scored by assigning a maximum of 100 points across four criteria:

- A. Purpose and Need for Assistance (10 points);
- B. Approach/Method Work Plan and Activities (30 points);
- C. Outcomes/Evaluation/Dissemination (30 points); and
- D. Level of Effort (30 points).

#### A. Purpose and Need for Assistance

i. Does the application adequately and appropriately describe and document the key problem(s)/condition(s) relevant to its purposes? Is the proposed project justified in terms of the most recent, relevant, and available information and knowledge? Does the applicant demonstrate a familiarity with the history, extant literature, current status, and policy considerations bearing on the development of elder abuse prevention and intervention programs, including APS programs, and the roles of the national, state, and local agencies responsible for their operation? (10 points)

Weight: 10 points

Weight: 30 points

#### B. Approach, Work Plan and Activities

- i. Is the intervention for the activities described clearly defined? Does it reflect a coherent and feasible approach for successfully addressing the identified problem and achieving the identified outcome(s)? Does the project take into account barriers and opportunities that exist in the larger environment that may impact on the project's success? Does the intervention optimize the use of potential partnerships with other organizations and/or consumer groups, as appropriate? Does the applicant indicate a plan for achieving projects of national scope? (10 points)
- ii. Is the project work plan clear and comprehensive? Does it include sensible and feasible timeframes and milestones for the accomplishment of tasks presented? Are the activities described in the application consistent with AoA priorities? Does the work plan include specific objectives and tasks that are linked to measurable outcomes? Is it clear who will be doing the work? That is, are the roles and responsibilities of project staff and subgrantees/subcontractors clearly defined and linked to specific objectives and tasks? (10 points)
- iii. Does the application describe how local, community-based organizations will be involved in a meaningful way in the planning and implementation of the proposed project(s)? Does the approach include groups that work with underrepresented populations within its target population? Does the application outline who are

considered vested stakeholders, how they were/will be identified, and how they will be meaningfully incorporated into the project. (10 points)

#### C. Project Outcomes, Evaluation and Dissemination Weight: 30 points

- i. Does the applicant provide detailed descriptions of specific products or **outcomes** proposed for development or modification? Are the expected project benefits/results clear, realistic, and consistent with the objectives and purpose? Are the anticipated outcomes of the proposed project likely to be achieved and will they significantly benefit the populations affected by the intervention, adult protective services programs, and the field of aging as a whole? Are the proposed outcomes quantifiable and measurable, consistent with the definition of a project outcome contained in the Program Announcement? (10 points)
- ii. Does the project **evaluation** reflect a thoughtful and well-designed approach that will be able to successfully measure whether or not the project has achieved its proposed outcome(s)? Does the plan include the qualitative and/or quantitative methods necessary to reliably measure outcomes? Is the evaluation also designed to capture the relevance of the activities undertaken? Does it capture "lessons learned" from the overall effort that might be of use to others in improving or enhancing adult protective services programs, especially those who might be interested in replicating any or all of the project's approaches? (10 points)
- iii. Does the proposal demonstrate creativity in how they will incorporate technology to advertise their programs and services and **disseminate** information and products to all appropriate audiences? Will the dissemination plan get relevant and easy to use information in a timely manner to parties that might be interested in using or replicating any or all of the project's approaches or findings? (10 points)

#### D. Level of Effort: Weight: 30 points

- i. Do the proposed project director(s), key staff, and subrecipients have the background, experience, and other **qualifications** required to carry out their designated roles, as described in Section I of the program announcement? To what degree does the applicant demonstrate expert knowledge concerning elder abuse, neglect, and exploitation; expertise in the operation and organization of APS programs; and the requisite organizational capacity to carry out the activities of a large resource center serving state-wide, regional, or national audiences and stakeholders that provides technical assistance and information? (10 points. *Please Note:* more points will be awarded to organizations with existing, in-house expertise and fewer points to agencies that must hire new staff or consultants to meet fulfill the expertise requirement.)
- ii. Is the **level of effort** of the project staff, consultants, and/or subrecipients appropriate and adequate to carry out the project? Does the proposal include a clear and coherent management plan? Do subrecipients constitute no more than 25% of the total level of

effort needed to carry out the proposed activities? Is the time commitment of the proposed director and other key project personnel sufficient to assure proper direction, management, and timely completion of the project, and have they demonstrated that the proposed time commitment is feasible in consideration of other obligations and responsibilities? Are Letters of Commitment from collaborating organizations included, as appropriate, and do they express the clear commitment and areas of responsibility of those organizations, consistent with the work plan description of their intended roles and contributions? (10 points. *Please Note:* more points will be awarded to organizations with existing, in-house capacity and fewer points to agencies that must hire new staff or consultants to fulfill the time requirements of the project.)

iii. Does the application adequately describe the budget, budget narrative, and budget justification, as requested in the project narrative? Does the budget justification provide a detailed breakdown of cost per project, activity, or product? Is the budget justified with respect to the adequacy and reasonableness of resources requested? Are budget line items clearly delineated and consistent with work plan objectives? Is the project cost-effective and programmatically efficient, maximizing Federal and all other resources? (10 points)

#### 2. Review and Selection Process

An independent review panel of at least three individuals will evaluate applications that pass the screening and meet the responsiveness criteria if applicable. These reviewers are experts in their field, and are drawn from academic institutions, non-profit organizations, state and local government, and Federal government agencies. Based on the Application Review Criteria as outlined under Section V.1, the reviewers will comment on and score the applications, focusing their comments and scoring decisions on the identified criteria.

Final award decisions will be made by the Assistant Secretary for Aging (ASA). In making these decisions, the ASA will take into consideration: recommendations of the review panel; reviews for programmatic and grants management compliance; the reasonableness of the estimated cost to the government considering the available funding and anticipated results; and the likelihood that the proposed project will result in the benefits expected.

#### VI. AWARD ADMINISTRATION INFORMATION

#### 1. Award Notices

Successful applicants will receive an electronic Notice of Award. The Notice of Award is the authorizing document from the U.S. Administration on Aging authorizing official, Officer of Grants Management, and the AoA Office of Budget and Finance. AoA anticipates notifying successful applicants no later than September 30, 2011. Unsuccessful applicants are generally notified within 30 days of the final funding decision and will receive a disapproval letter via e-

mail or U.S. mail. Unless indicated otherwise in this announcement, unsuccessful applications will not be retained by the agency and destroyed.

#### 2. Administrative and National Policy Requirements

The award is subject to DHHS Administrative Requirements, which can be found in 45CFR Part 74 and 92 and the Standard Terms and Conditions implemented through the HHS Grants Policy Statement located at <a href="http://www.hhs.gov/grantsnet/adminis/gpd/index.htm">http://www.hhs.gov/grantsnet/adminis/gpd/index.htm</a>.

#### 3. Reporting

Effective January 1, 2011, AoA requires the submission of the SF-425 (Federal Financial Report). The AoA program progress report is due semi-annually from the start date of the award. Final performance and SF-425 reports are due 90 days after the end of the project period.

Grantees are required to complete the federal cash transactions portion of the SF-425 within the Payment Managements System as identified in their award documents for the calendar quarters ending 3/31, 6/30, 9/30, and 12/31 through the life of their award. In addition, the fully completed SF-425 will be required as denoted in the Notice of Award terms and conditions.

#### 4. FFATA and FSRS Reporting

The Federal Financial Accountability and Transparency Act (FFATA) requires data entry at the FFATA Subaward Reporting System (<a href="http://www.FSRS.gov">http://www.FSRS.gov</a>) for all sub-awards and sub-contracts issued for \$25,000 or more as well as addressing executive compensation for both grantee and sub-award organizations.

For further guidance please see the following link:

http://www.aoa.gov/AoARoot/Grants/FFATA Terms/docs/Requirements for Federal Funding Accountability and Transparency Act Implementation.pdf

#### VII. AGENCY CONTACTS

Project Officer:

U.S. Department of Health and Human Services Administration on Aging

Washington, DC 20201

Attn: Nichlas Fox

Telephone: (202) 357-3522

E-mail: nichlas.fox@aoa.hhs.gov

Grants Management Specialist:

U.S. Department of Health and Human Services

Administration on Aging Washington, DC 20201

Attn: Rebecca Mann

E-mail: grants.office@aoa.hhs.gov

#### VIII. OTHER INFORMATION

#### 1. Application Elements

- a. SF 424 Application for Federal Assistance (See Attachment A for Instructions).
- b. SF 424A Budget Information. (See Attachment A for Instructions; See Attachment B for an example of a completed SF 424A).
- c. Separate Budget Narrative/Justification (See Attachment C for a Budget Narrative/Justification Sample Format with Examples and Attachment D for a Sample Template).

NOTE: Applicants requesting funding for multi-year grant projects are REQUIRED to provide a Narrative/Justification for each year of potential grant funding, as well as a combined multi-year detailed Budget Narrative/Justification.

- d. SF 424B Assurances. Note: Be sure to complete this form according to instructions and have it signed and dated by the authorized representative (see item 18d on the SF 424).
- e. Lobbying Certification
- f. Proof of non-profit status, if applicable
- g. Copy of the applicant's most recent indirect cost agreement, if requesting indirect costs. If any sub-contractors or sub-grantees are requesting indirect costs, copies of their indirect cost agreements must also be included with the application.
- h. Project Narrative with Work Plan (See Attachment E, for Sample Work Plan Format).
- i. Organizational Capability Statement and Vitae for Key Project Personnel.

9.

j. Letters of Commitment from Key Partners, if applicable.

#### 2. The Paperwork Reduction Act of 1995 (P.L. 104-13)

An agency may not conduct or sponsor, and a person is not required to respond to, a collection of information unless it displays a currently valid OMB control number. The project description and Budget Narrative/Justification is approved under OMB control number 0985-0018 which expires on 8/31/13. Public reporting burden for this collection of information is estimated to average 10 hours per response, including the time for reviewing instructions, gathering and maintaining the data needed and reviewing the collection information.

# **ATTACHMENTS**

#### **Attachment A:**

Instructions for Completing Required Forms (SF 424, Budget (SF 424A), Budget Narrative/Justification)

#### **Attachment B:**

SF 424 – Sample Format with Example

#### **Attachment C:**

Budget Narrative/Justification Format – Sample Format with Examples

#### **Attachment D:**

Budget Narrative/Justification – Sample Template

#### **Attachment E:**

Project Work Plan - Sample Template

#### **Attachment F:**

Instructions for Completing the Summary/Abstract

#### **Attachment A: Instructions for Completing Required Forms**

(SF 424, Budget (SF 424A), Budget Narrative/Justification)

This section provides step-by-step instructions for completing the four (4) standard Federal forms required as part of your grant application, including special instructions for completing Standard Budget Forms 424 and 424A. Standard Forms 424 and 424A are used for a wide variety of Federal grant programs, and Federal agencies have the discretion to require some or all of the information on these forms. AoA does not require all the information on these Standard Forms. Accordingly, please use the instructions below in lieu of the standard instructions attached to SF 424 and 424A to complete these forms.

#### a. Standard Form 424

- 1. **Type of Submission:** (REQUIRED): Select one type of submission in accordance with agency instructions.
  - Preapplication
  - Application
  - Changed/Corrected Application If AoA requests, check if this submission is to change or correct a previously submitted application.
- 2. **Type of Application**: (REQUIRED) Select one type of application in accordance with agency instructions.
  - New
  - Continuation
  - Revision
- 3. **Date Received:** Leave this field blank.
- 4. **Applicant Identifier**: Leave this field blank
- 5a Federal Entity Identifier: Leave this field blank
- 5b. **Federal Award Identifier**: For new applications leave blank. For a continuation or revision to an existing award, enter the previously assigned Federal award (grant) number.
- 6. **Date Received by State:** Leave this field blank.
- 7. **State Application Identifier:** Leave this field blank.
- 8. **Applicant Information**: Enter the following in accordance with agency instructions:
- **a.** Legal Name: (REQUIRED): Enter the name that the organization has registered with the Central Contractor Registry. Information on registering with CCR may be obtained by visiting the Grants.gov website (<a href="http://www.grants.gov">http://www.grants.gov</a>).

- **b.** Employer/Taxpayer Number (EIN/TIN): (REQUIRED): Enter the Employer or Taxpayer Identification Number (EIN or TIN) as assigned by the Internal Revenue Service.
- **c. Organizational DUNS**: (REQUIRED) Enter the organization's DUNS or DUNS+4 number received from Dun and Bradstreet. Information on obtaining a DUNS number may be obtained by visiting the Grants.gov website (<a href="http://www.grants.gov">http://www.grants.gov</a>). Your DUNS number can be verified at <a href="http://www2.zapdata.com/CompanyLookup.do">http://www2.zapdata.com/CompanyLookup.do</a>.
- **d. Address**: (REQUIRED) Enter the complete address including the county.
- **e. Organizational Unit:** Enter the name of the primary organizational unit (and department or division, if applicable) that will undertake the project.
- **f.** Name and contact information of person to be contacted on matters involving this application: Enter the name (First and last name required), organizational affiliation (if affiliated with an organization other than the applicant organization), telephone number (Required), fax number, and email address (Required) of the person to contact on matters related to this application.
- 9. **Type of Applicant:** (REQUIRED) Select the applicant organization "type" from the following drop down list.
- A. State Government B. County Government C. City or Township Government D. Special District Government E. Regional Organization F. U.S. Territory or Possession G. Independent School District H. Public/State Controlled Institution of Higher Education I. Indian/Native American Tribal Government (Federally Recognized) J. Indian/Native American Tribal Government (Other than Federally Recognized) K. Indian/Native American Tribally Designated Organization L. Public/Indian Housing Authority M. Nonprofit with 501C3 IRS Status (Other than Institution of Higher Education) N. Nonprofit without 501C3 IRS Status (Other than Institution of Higher Education) O. Private Institution of Higher Education P. Individual Q. For-Profit Organization (Other than Small Business) R. Small Business S. Hispanic-serving Institution T. Historically Black Colleges and Universities (HBCUs) U. Tribally Controlled Colleges and Universities (TCCUs) V. Alaska Native and Native Hawaiian Serving Institutions W. Non-domestic (non-US) Entity X. Other (specify)
- 10. Name Of Federal Agency: (REQUIRED) Enter U.S. Administration on Aging
- 11. **Catalog Of Federal Domestic Assistance Number/Title:** The CFDA number can be found on page one of the Program Announcement.
- 12. **Funding Opportunity Number/Title:** (REQUIRED) The Funding Opportunity Number and title of the opportunity can be found on page one of the Program Announcement.
- 13. Competition Identification Number/Title: Leave this field blank.
- 14. **Areas Affected By Project:** List the largest political entity affected (cities, counties, state etc).

- 15. **Descriptive Title of Applicant's Project:** (REQUIRED) Enter a brief descriptive title of the project.
- 16. Congressional Districts Of: (REQUIRED) 16a. Enter the applicant's Congressional District, and 16b. Enter all district(s) affected by the program or project. Enter in the format: 2 characters State Abbreviation 3 characters District Number, e.g., CA-005 for California 5th district, CA-012 for California 12<sup>th</sup> district, NC-103 for North Carolina's 103rd district. If all congressional districts in a state are affected, enter "all" for the district number, e.g., MD-all for all congressional districts in Maryland. If nationwide, i.e. all districts within all states are affected, enter US-all. See the below website to find your congressional district:

#### http://www.house.gov/Welcome.shtml

- 17. Proposed Project Start and End Dates: (REQUIRED) Enter the proposed start date and final end date of the project. If you are applying for a multi-year grant, such as a 3 year grant project, the final project end date will be 3 years after the proposed start date. In general, all start dates on the SF424 should be the 1<sup>st</sup> of the month and the end date of the last day of the month of the final year, for example 4/01/2011 to 3/31/2014. The Grants Officer can alter the start and end date at their discretion.
- 18. **Estimated Funding:** (REQUIRED) If requesting multi-year funding, enter the full amount requested from the Federal Government in line item 18.a., as a multi-year total. For example and illustrative purposes only, if year one is \$100,000, year two is \$100,000, and year three is \$100,000, then the full amount of Federal funds requested would be reflected as \$300,000. The amount of matching funds is denoted by lines b. through f. with a combined Federal and non-Federal total entered on line g. Lines b. through f. represents contributions to the project by the applicant and by your partners during the total project period, broken down by each type of contributor. The value of in-kind contributions should be included on appropriate lines, as applicable.

**NOTE:** Applicants should review cost sharing or matching principles contained in Subpart C of 45 CFR Part 74 or 45 CFR Part 92 before completing Item 18 and the Budget Information Sections A, B and C noted below.

All budget information entered under item 18 should cover the total project period. For sub-item 18a, enter the Federal funds being requested. Sub-items 18b-18e is considered matching funds. The dollar amounts entered in sub-items 18b-18f must total at least  $1/3^{rd}$  of the amount of Federal funds being requested (the amount in 18a). For a full explanation of AoA's match requirements, see the information in the box below. For sub-item 18f (program income), enter only the amount, if any, that is going to be used as part of the required match. Program Income submitted as match will become a part of the award match and recipients will be held accountable to meet their share of project expenses even if program income is not generated during the award period.

There are two types of match: 1) non-Federal cash and 2) non-Federal in-kind. In general, costs borne by the applicant and cash contributions of any and all third parties involved in the project,

including sub-grantees, contractors and consultants, are considered **matching funds**. Examples of **non-Federal cash match** includes budgetary funds provided from the applicant agency's budget for costs associated with the project. Generally, most contributions from sub-contractors or sub-grantees (third parties) will be non-Federal in-kind matching funds. Volunteered time and use of facilities to hold meetings or conduct project activities may be considered in-kind (third party) donations.

NOTE: Indirect charges may only be requested if: (1) the applicant has a current indirect cost rate agreement approved by the Department of Health and Human Services or another Federal agency; or (2) the applicant is a state or local government agency. State governments should enter the amount of indirect costs determined in accordance with DHHS requirements. If indirect costs are to be included in the application, a copy of the approved indirect cost agreement must be included with the application. Further, if any sub-contractors or sub-grantees are requesting indirect costs, a copy of the latest approved indirect cost agreements must also be included with the application, or reference to an approved cost allocation plan.

#### **AOA's Match Requirement**

Under this and other OAA programs, AoA will fund no more than 75 % of the **project's total cost**, which means the applicant must cover at least 25% of the **project's total cost** with non-Federal resources. In other words, for every three (3) dollars received in Federal funding, the applicant must contribute at least one (1) dollar in non-Federal resources toward the project's total cost (i.e., the amount on line 18g.). This "three-to-one" ratio is reflected in the following formula which you can use to calculate your minimum required match:

#### Federal Funds Requested (i.e., amount on line 15a) / 3 = Minimum Match

For example, if you request \$100,000 in Federal funds, then your **minimum** match requirement is \$100,000/3 or \$33,333. In this example the **project's total cost** would be \$133,333.

A **common error** applicants make is to match 25% of the Federal share, rather than 25% of the project's total cost, so be sure to use one of the formulas above to calculate your match requirement.

If the required non-Federal share is not provided by the completion date of the funded project period, AoA will reduce the Federal dollars awarded when closing out the award to meet the match percentage, which may result in a requirement to return Federal funds.

19. Is Application Subject to Review by State Under Executive Order 12372 Process? Check c. Program is not covered by E.O. 12372

- 20. **Is the Applicant Delinquent on any Federal Debt?** (Required) This question applies to the applicant organization, not the person who signs as the authorized representative. If yes, include an explanation on the continuation sheet.
- 21. **Authorized Representative**: (Required) To be signed and dated by the authorized representative of the applicant organization. Enter the name (First and last name required) title (Required), telephone number (Required), fax number, and email address (Required) of the person authorized to sign for the applicant. A copy of the governing body's authorization for you to sign this application as the official representative must be on file in the applicant's office. (Certain Federal agencies may require that this authorization be submitted as part of the application.)

#### b. Standard Form 424A

NOTE: Standard Form 424A is designed to accommodate applications for multiple grant programs; thus, for purposes of this AoA program, many of the budget item columns and rows are not applicable. You should only consider and respond to the budget items for which guidance is provided below. Unless otherwise indicated, the SF 424A should reflect a multi year budget. See Attachment B.

#### **Section A - Budget Summary**

**Line 5**: Leave columns (c) and (d) blank. Enter TOTAL Federal costs in column (e) and total non-Federal costs (including third party in-kind contributions and any program income to be used as part of the grantee match) in column (f). Enter the sum of columns (e) and (f) in column (g).

## **Section B - Budget Categories**

Column 1: Enter the breakdown of how you plan to use the Federal funds being requested by object class category (see instructions for each object class category in Attachment C).

Column 2: Enter the breakdown of how you plan to use the non-Federal share by object class category.

Column 5: Enter the total funds required for the project (sum of Columns 1 and 2) by object class category.

#### **Section C – Non Federal Resources**

Column A: Enter the federal grant program.

Column B: Enter in any non-federal resources that the applicant will contribute to the project.

Column C: Enter in any non-federal resources that the state will contribute to the project.

Column D: Enter in any non-federal resources that other sources will contribute to the project.

Column E: Enter the total non-federal resources for each program listed in column A.

#### **Section D – Forecasted Cash Needs**

Line 13: Enter Federal forecasted cash needs broken down by quarter for the first year only.

Line 14: Enter Non-Federal forecasted cash needs broken down by quarter for the first year.

Line 15: Enter total forecasted cash needs broken down by quarter for the first year.

Note: This area is not meant to be one whereby an applicant merely divides the requested funding by four and inserts that amount in each quarter but an area where thought is given as to how your estimated expenses will be incurred during each quarter. For example, if you have initial start up costs in the first quarter of your award reflect that in quarter one or you do not expect to have contracts awarded and funded until quarter three, reflect those costs in that quarter.

# Section E – Budget Estimates of Federal Funds Needed for Balance of the Project (i.e. subsequent years 2, 3, 4 or 5 as applicable).

Column A: Enter the federal grant program

Column B (first): Enter the requested year two funding.

Column C (second): Enter the requested year three funding.

Column D (third): Enter the requested year four funding, if applicable.

Column E (forth): Enter the requested year five funding, if applicable.

#### **Section F – Other Budget Information**

**Line 21:** Enter the total Indirect Charges

**Line 22**: Enter the total Direct charges (calculation of indirect rate and direct charges).

**Line 23:** Enter any pertinent remarks related to the budget.

#### **Separate Budget Narrative/Justification Requirement**

Applicants requesting funding for multi-year grant programs are REQUIRED to provide a combined multi-year Budget Narrative/Justification, as well as a detailed Budget Narrative/Justification for each year of potential grant funding. A separate Budget Narrative/Justification is also REQUIRED for each potential year of grant funding requested.

For your use in developing and presenting your Budget Narrative/Justification, a sample format with examples and a blank sample template have been included in these Attachments. In your Budget Narrative/Justification, you should include a breakdown of the budgetary costs for all of the object class categories noted in Section B, across three columns: Federal; non-Federal cash; and non-Federal in-kind. Cost breakdowns, or justifications, are required for any cost of \$1,000 or for the thresholds as established in the examples. The Budget Narratives/Justifications should fully explain and justify the costs in each of the major budget items for each of the object class categories, as described below. Non-Federal cash as well as, sub-contractor or sub-grantee (third party) in-kind contributions designated as match must be clearly identified and explained in the Budget Narrative/Justification The full Budget Narrative/Justification should be included in the application immediately following the SF 424 forms.

- Line 6a: **Personnel**: Enter total costs of salaries and wages of applicant/grantee staff. Do not include the costs of consultants, which should be included under 6h Other. **In the Justification**: Identify the project director, if known. Specify the key staff, their titles, and time commitments in the budget justification.
- Line 6b: **Fringe Benefits**: Enter the total costs of fringe benefits unless treated as part of an approved indirect cost rate.

**In the Justification**: If the total fringe benefit rate exceeds 35% of Personnel costs, provide a break-down of amounts and percentages that comprise fringe benefit costs, such as health insurance, FICA, retirement, etc. A percentage of 35% or less does not require a break down but you must show the percentage charged for each full/part time employee.

- Line 6c: **Travel**: Enter total costs of all travel (local and non-local) for staff on the project. NEW: Local travel is considered under this cost item not under Other. Local transportation (all travel which does not require per diem is considered local travel). Do not enter costs for consultant's travel this should be included in line 6h.
  - In the Justification: Include the total number of trips, number of travelers, destinations, purpose (e.g., attend conference), length of stay, subsistence allowances (per diem), and transportation costs (including mileage rates).
- Line 6d: **Equipment**: Enter the total costs of all equipment to be acquired by the project. For all grantees, "equipment" is non-expendable tangible personal property having a useful life

of more than one year and an acquisition cost of \$5,000 or more per unit. If the item does not meet the \$5,000 threshold, include it in your budget under Supplies, line 6e.

**In the Justification**: Equipment to be purchased with federal funds must be justified as necessary for the conduct of the project. The equipment must be used for project-related functions. Further, the purchase of specific items of equipment should not be included in the submitted budget if those items of equipment, or a reasonable facsimile, are otherwise available to the applicant or its sub-grantees.

Line 6e: **Supplies**: Enter the total costs of all tangible expendable personal property (supplies) other than those included on line 6d.

In the Justification: For any grant award that has supply costs in excess of 5% of total direct costs (Federal or Non-Federal), you must provide a detailed break down of the supply items (e.g., 6% of 100,000 = 6,000 - 100,000 = 100,00

Line 6f: **Contractual**: Regardless of the dollar value of any contract, you must follow your established policies and procedures for procurements and meet the minimum standards established in the Code of Federal Regulations (CFR's) mentioned below. Enter the total costs of all contracts, including (1) procurement contracts (except those which belong on other lines such as equipment, supplies, etc.). Note: The 33% provision has been removed and line item budget detail is not required as long as you meet the established procurement standards. Also include any awards to organizations for the provision of technical assistance. Do not include payments to individuals on this line. Please be advised: A subrecipient is involved in financial assistance activities by receiving a sub-award and a subcontractor is involved in procurement activities by receiving a sub-contract. Through the recipient, a subrecipient performs work to accomplish the public purpose authorized by law. Generally speaking, a sub-contractor does not seek to accomplish a public benefit and does not perform substantive work on the project. It is merely a vendor providing goods or services to directly benefit the recipient, for example procuring landscaping or janitorial services. In either case, you are encouraged to clearly describe the type of work that will be accomplished and type of relationship with the lower tiered entity whether it be labeled as a subaward or subcontract.

In the Justification: Provide the following three items – 1) Attach a list of contractors indicating the name of the organization; 2) the purpose of the contract; and 3) the estimated dollar amount. If the name of the contractor and estimated costs are not available or have not been negotiated, indicate when this information will be available. The Federal government reserves the right to request the final executed contracts at any time. If an individual contractual item is over the small purchase threshold, currently set at \$100K in the CFR, you must certify that your procurement standards are in accordance with the policies and procedures as stated in 45 CFR 74.44 for non-profits and 92.36 for states, in lieu of providing separate detailed budgets. This certification should be referenced in the justification and attached to the budget narrative.

- Line 6g: **Construction**: Leave blank since construction is not an allowable costs for this program.
- Line 6h: Other: Enter the total of all other costs. Such costs, where applicable, may include, but are not limited to: insurance, medical and dental costs (i.e. for project volunteers this is different from personnel fringe benefits),non-contractual fees and travel paid directly to *individual* consultants, postage, space and equipment rentals/lease, printing and publication, computer use, training and staff development costs (i.e. registration fees). If a cost does not clearly fit under another category, and it qualifies as an allowable cost, then rest assured this is where it belongs.

**In the Justification**: Provide a reasonable explanation for items in this category. For example, individual consultants explain the nature of services provided and the relation to activities in the work plan or indicate where it is described in the work plan. Describe the types of activities for staff development costs.

- Line 6i: **Total Direct Charges**: Show the totals of Lines 6a through 6h.
- Line 6j: Indirect Charges: Enter the total amount of indirect charges (costs), if any. If no indirect costs are requested, enter "none." Indirect charges may be requested if: (1) the applicant has a current indirect cost rate agreement approved by the Department of Health and Human Services or another federal agency; or (2) the applicant is a state or local government agency. State governments should enter the amount of indirect costs determined in accordance with DHHS requirements. An applicant that will charge indirect costs to the grant must enclose a copy of the current rate agreement. Indirect Costs can only be claimed on Federal funds, more specifically, they are to only be claimed on the Federal share of your direct costs. Any unused portion of the grantee's eligible Indirect Cost amount that are not claimed on the Federal share of direct charges can be claimed as un-reimbursed indirect charges, and that portion can be used towards meeting the recipient match.
- Line 6k: **Total**: Enter the total amounts of Lines 6i and 6j.
- Line 7: **Program Income**: As appropriate, include the estimated amount of income, if any, you expect to be generated from this project that you wish to designate as match (equal to the amount shown for Item 15(f) on Form 424). **Note:** Any program income indicated at the bottom of Section B and for item 15(f) on the face sheet of Form 424 will be included as part of non-Federal match and will be subject to the rules for documenting completion of this pledge. If program income is expected, but is not needed to achieve matching funds, **do not** include that portion here or on Item 15(f) of the Form 424 face sheet. Any anticipated program income that will not be applied as grantee match should be described in the Level of Effort section of the Program Narrative.

#### c. Standard Form 424B - Assurances

This form contains assurances required of applicants under the discretionary funds programs administered by the Administration on Aging. Please note that a duly authorized representative of the applicant organization must certify that the organization is in compliance with these assurances.

#### d. Certification Regarding Lobbying

This form contains certifications that are required of the applicant organization regarding lobbying. Please note that a duly authorized representative of the applicant organization must attest to the applicant's compliance with these certifications.

#### **Proof of Non-Profit Status**

Non-profit applicants must submit proof of non-profit status. Any of the following constitutes acceptable proof of such status:

- A copy of a currently valid IRS tax exemption certificate.
- A statement from a State taxing body, State attorney general, or other appropriate State official certifying that the applicant organization has a non-profit status and that none of the net earnings accrue to any private shareholders or individuals.
- A certified copy of the organization's certificate of incorporation or similar document that clearly establishes non-profit status.

#### **Indirect Cost Agreement**

Applicants that have included indirect costs in their budgets must include a copy of the current indirect cost rate agreement approved by the Department of Health and Human Services or another Federal agency. This is optional for applicants that have not included indirect costs in their budgets.

# **Attachment B: Standard Form 424A – Sample Format**

SECTION A-BUE	DGET SUMMARY	1					
Grant Program Function or Activity	Catalog of Federal Domestic Assistance	Estimated Funds	Unobligated	ı	Budget		
(a)	<b>Number</b> (b)	Federal (c)	Non-Federal (d)	Federal (e)	Non-Federal	Total (g)	
1. LifeSpan Respite	93.048			300,000	100,000	400,000	
2. 3.							
4.							
5. TOTALS				300,000	100,000	400,000	
SECTION B-BUDG	GET CATEGORIES	1				1	
6. Object Class Ca	tegories	GF	RANT PROGRAM, FUI	NCTION OR AC	<u> </u>		
		(1) Year 1	(2) Year 2	(3) Year 3	(4)	Total (5)	
a. Personnel		25,000	30,000	35,000		90,00	
b. Fringe Benefit	s	10,000	15,000	20,000		45,000	
c. Travel		5,000	5,000	5,000		15,000	
d. Equipment		5,000	0	0		5,000	
e. Supplies		5,000	2,500	1,000		8,500	
f. Contractual		15,000	0	0		15,000	
g. Construction		0	0	0			
h. Other		43,333	55,833	47,334		146,50	
i. Total Direct Ch	arges (sum 6a-h)	75,000	75,000	75,000		225,000	
j. Indirect Charge	es @	25,000	25,000	25,000		75,00	
k. TOTALS (sum 6i and j)		133,333	133,333	133,334		400,00	

SE	CTION C-NON-F	EDERAL RE	SOURCES		
(a) Grant Program		(b) Applicant	(c) State	(d) Other sources	(e) TOTALS
8. Life Span Respite		60,000	30,000	10,000	100,000
9.					
10.					
11.					
12. TOTALS (sum of lines 8 and 11)		60,000	30,000	10,000	100,000
SE	CTION D-FORE	CASTED CAS	SH NEEDS		
13. Federal	Total for 1st Year	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
	100,000	15,000	50,000	20,000	15,000
14. Non-Federal	33,333	6,000	10,000	9,000	8,333
15. <b>TOTAL</b> (sum of lines 13 and 14)					
SECTION E-BUDGET ESTII		ERAL FUNDS	S NEEDED F	OR BALANCE O	FTHE
(a) Grant Program		Future Funding	Periods (Years)		
		(b) First	(c) Second	(d)	(e)
16. Life Span Respite		100,000	100,000		
17.					
18.					
19.					
20. TOTALS (sum of lines 16-19)					
SEC	TION F-OTHER (Attach additional	BUDGET INF al Sheets if Neces			
21. Direct Charges:			22. Indirect (	Charges:	
23. Remarks					

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Standard Form 424A (7-97)

# **Attachment C: Budget Narrative/Justification – Sample Format**

NOTE: Applicants requesting funding for a multi-year grant program are REQUIRED to provide a detailed Budget Narrative/Justification for EACH potential year of grant funding requested.

Object Class Category	Federal Funds	Non-Federal Cash	Non-Federal In-Kind	TOTAL	Justification	
Personnel	\$47,700	\$23,554	\$0	\$71,254	Federal Project Director (name) = .5 FTE @ \$95,401/yr = Non-Fed Cash	\$47,700
					Officer Manager (name) = .5FTE @ \$47,108/yr =	<u>\$23,554</u>
					Total	\$71,254
Fringe Benefits	\$17,482	\$8,632	\$0	\$26,114	Federal Fringe on Project Director at 36.65% = \$17,482 FICA (7.65%) Health (25%) Dental (2%) Life (1%) Unemployment (1%) Non-Fed Cash Fringe on Office Manager at 36.65% = \$8,632 FICA (7.65%) Health (25%) Dental (2%) Life (1%) Unemployment (1%)	

Object Class Category	Federal Funds	Non-Federal Cash	Non-Federal In-Kind	TOTAL	Justification	
Travel	\$4,707	\$2,940	\$0	\$7,647	Federal	
					Local travel: 6 TA site visits for 1 person	
					Mileage: 6RT @ .585 x 700 miles	\$2,457
					Lodging: 15 days @ \$110/day	\$1,650
					Per Diem: 15 days @ \$40/day	<u>\$600</u>
					Total	\$4,707
					Non-Fed Cash	
					Travel to National Conference in (Destination) for 3 people	
					Airfare 1 RT x 3 staff @ \$500	\$1,500
					Lodging: 3 days x 3 staff @ \$120/day	\$1,080
					Per Diem: 3 days x 3 staff @ \$40/day	<u>\$360</u>
					Total	\$2,940
Equipment	\$10,000	\$0	\$0	\$10,000	No Equipment requested OR:	
					Call Center Equipment	
					Installation =	\$5,000
					Phones =	<u>\$5,000</u>
					Total	\$10,000
Supplies	\$3,700	\$5,784	\$0	\$9,484	Federal	
i					2 desks @ \$1,500	\$3,000
					2 chairs @ \$300	\$600
					2 cabinets @ \$200	\$400
					Non-Fed Cash	
					2 Laptop computers	\$3,000
					Printer cartridges @ \$50/month	\$300
					Consumable supplies (pens, paper, clips etc)	
					@ \$182/month	<u>\$2,184</u>
					Total	\$9,484

Object Class Category	Federal Funds	Non-Federal Cash	Non-Federal In-Kind	TOTAL	Justification	
Contractual	\$30,171	\$0	\$0	\$30,171	(organization name, purpose of contract and estimated do	llar amount)
					Contract with AAA to provide respite services:	
					11 care givers @ \$1,682 =	\$18,502
					Volunteer Coordinator =	<u>\$11,669</u>
					Total	\$30,171
					If contract details are unknown due to contract yet to same information listed above and:	be made provide
					A detailed evaluation plan and budget will be submitted contract is made.	ed by (date), when
Other	\$5,600	\$0	\$5,880	\$11,480	Federal	
					2 consultants @ \$100/hr for 24.5 hours each =	\$4,900
					Printing 10,000 Brochures @ \$.05 =	\$500
					Local conference registration fee (name conference) =	<u>\$200</u>
					Total	\$5,600
					In-Kind	
					Volunteers	
					15 volunteers @ \$8/hr for 49 hours =	\$5,880
Indirect Charges	\$20,934	\$0	\$0	\$20,934	21.5 % of salaries and fringe =	\$20,934
					IDC rate is attached.	
TOTAL	\$140,294	\$40,910	\$5,880	\$187,084		

# **Attachment D: Budget Narrative/Justification — Sample Template**

 $NOTE: Applicants\ requesting\ funding\ for\ a\ multi-year\ grant\ program\ are\ REQUIRED\ to\ provide\ a\ detailed\ Budget\ Narrative/Justification$ 

for EACH potential year of grant funding requested.

Object	Federal	Non-	Non-	TOTAL	Justification
Class	Funds	Federal	Federal		
Category		Cash	In-Kind		
Personnel					
Enin as					
Fringe Benefits					
Delicits					
Travel					
Equipment					
Supplies					
Contractual					
Other					
Indirect					
Charges					
TOTAL					
	1	<u> </u>	1	<u> </u>	

# **Attachment E: Project Work Plan – Sample Template**

NOTE: Applicants requesting funding for a multi-year grant program are REQUIRED to provide a Project Work Plan for EACH potential year of grant funding requested.

Goal:	
Measurable	Outcome(s):

\* **Time Frame** (Start/End Dates by Month in Project Cycle)

Major Objectives	Key Tasks	<b>Lead Person</b>	1*	2*	3*	4*	5*	6*	7*	8*	9*	10*	11*	12*
1.														
2.														
														_

# **Attachment E: Project Work Plan, Page 2 – Sample Template**

Goal:
Measurable Outcome(s):

\* Time Frame (Start/End Dates by Month in Project Cycle)

Major Objectives	Key Tasks	Lead Person	1*	2*	3*	4*	5*	6*	7*	8*	9*	10*	11*	12*
3.														
4.														
														+

# **Attachment E: Project Work Plan, Page 3 – Sample Template**

Goal:
Measurable Outcome(s):

\* Time Frame (Start/End Dates by Month in Project Cycle)

Major Objectives	Key Tasks	Lead Person	1*	2*	3*	4*	5*	6*	7*	8*	9*	10*	11*	12*
5.														
6.														
														-

NOTE: Please do note infer from this sample format that your work plan must have 6 major objectives. If you need more pages, simply repeat this format on additional pages.

#### Attachment F: Instructions for Completing the Project Summary/Abstract

- All applications for grant funding must include a Summary/Abstract that concisely describes the proposed project. It should be written for the general public.
- To ensure uniformity, limit the length to 265 words or less, on a single page with a font size of not less than 11, doubled-spaced.
- The abstract must include the project's goal(s), objectives, overall approach (including target population and significant partnerships), anticipated outcomes, products, and duration. The following are very simple descriptions of these terms, and a sample Compendium abstract.

**Goal(s)** – broad, overall purpose, usually in a mission statement, i.e. what you want to do, where you want to be.

**Objective(s)** – narrow, more specific, identifiable or measurable steps toward a goal. Part of the planning process or sequence (the "how") to attain the goal(s).

**Outcomes** - measurable results of a project. Positive benefits or negative changes, or measurable characteristics that occur as a result of an organization's or program's activities. (Outcomes are the end-point)

**Products** – materials, deliverables.

• A model abstract/summary is provided below:

The Delaware Division of Services for Aging and Adults with Physical Disabilities (DSAAPD), in partnership with the Delaware Lifespan Respite Care Network (DLRCN) and key stakeholders will, in the course of this two-year project, expand and maintain a statewide coordinated lifespan respite system that builds on the infrastructure currently in place. The goal of this project is to improve the delivery and quality of respite services available to families across age and disability spectrums by expanding and coordinating existing respite systems in Delaware. The **objectives** are: 1) to improve lifespan respite infrastructure; 2) to improve the provision of information and awareness about respite service; 3) to streamline access to respite services through the Delaware ADRC; 4) to increase availability of respite services. Anticipated outcomes include: 1) families and caregivers of all ages and disabilities will have greater options for choosing a respite provider; 2) providers will demonstrate increased ability to provide specialized respite care; 3) families will have streamlined access to information and satisfaction with respite services; 4) respite care will be provided using a variety of existing funding sources and 5) a sustainability plan will be developed to support the project in the future. The expected products are marketing and outreach materials, caregiver training, respite worker training, a Respite Online searchable database, two new Caregiver Resource Centers (CRC), an annual Respite Summit, a respite voucher program and 24/7 telephone information and referral services.